## Appendix A - 2022/23 Significant Revenue Budget Variances

		Net Original	Net			
Directorate	Significant Service Area Variances	Direct Budget	Direct Outturn	(Under) / Overspend	Summary Explanation	Relevant Report
Managing Director	Treasury Investments Interest Income	(119)	(1,310)		Increase primarily due to the changes to the Bank of England base rate. Original budget based on bank rate of 0.25% at the start of 2022, increased incrementally to 4.25% by the end of the financial year.  Contingency budget mitigated impact on General Fund of around £1.2m of Covid	Q1, Q2, Q3 & Outturn 2022/23
	Covid-19 Central Provision	1,740	0		impacts identified, including the leisure, parking and AFM income shortfalls itemised below. Approximately £0.5m was not required.	Q1 & Q3 2022/23
	Other budgets with variances under £100k  Directorate Total	1,801 <b>3,422</b>	1,560 <b>250</b>	(241) (3,172)		
	Customers Directorate Staffing Costs	3,658	3,847	189	The pay award for 2022/23 was an increase of £1,925 to every pay point. The assumption in the original budget for 2022/23 was a pay offer of 2%.  Shortfall in Housing Benefit subsidy income primarily due to housing benefit payments in respect of temporary accommodation not being	Q1 2022/23 Q1 &
Customers Directorate	Net Housing Benefit Expenditure	324	479	155	eligible for full reimbursement through the subsidy.	Outturn 2022/23
	Housing Benefit Overpayments Income - Contribution to bad debt provision	300	28		Relatively lower levels of overpayments raised in recent years, combined with a higher proportion of debt successfully collected, have reduced total amount of debt outstanding. This has reduced the level of bad debt provision required at year end and hence reduced the contribution needed from the General Fund.	Outturn 2022/23
	Careline Installation and Maintenance	300	116	(184)	The non-complex needs installation and maintenance service was brought in-house part way through the year, resulting in a saving compared to outsourced contract.	Outturn 2022/23
	Other budgets with variances under £100k	(716)	(664)	52		
	Directorate Total  Commercial Property Income	3,866 (1,335)	3,806 (1,471)	(60)	Conclusion in this financial year of two rent reviews that had been ongoing for some time. Outturn includes the back-rent due.	Q1 2022/23
	Other budgets with variances under £100k	1,187	1,173	ì		
Enterprise Directorate	Directorate Total	(148)	(298)	(150)		
	Directorate Total (all budgets have variances under £100k)	2,281	2,395	, ,		
Legal & Community Directorate				1111		
	Domestic Waste & Recycling and Street Cleansing Contract Expenditure	5,594	2,3 <b>95</b> 5,945	<b>114</b> 351	The budget for 22/23 assumed a contract indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.	Q1 2022/23
Place Directorate	Domestic Waste & Recycling and Street	·		351	indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.  Greater levels of residual waste generated across Hertfordshire increased the overall costs of disposal incurred by HCC and reduced the total AFM amount shared with collection authorities.	Q1 2022/23 Q1 2022/23
Place Directorate	Domestic Waste & Recycling and Street Cleansing Contract Expenditure	5,594	5,945	351 296	indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.  Greater levels of residual waste generated across Hertfordshire increased the overall costs of disposal incurred by HCC and reduced the total AFM amount shared with collection	
Place Directorate	Domestic Waste & Recycling and Street Cleansing Contract Expenditure  AFM Income  Leisure Centre Management Contracts Fee Income  Other budgets with variances under £100k	5,594 (421) (857)	5,945 (125) (578)	296 279 (42)	indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.  Greater levels of residual waste generated across Hertfordshire increased the overall costs of disposal incurred by HCC and reduced the total AFM amount shared with collection authorities.  Increase in income compared to prior year indicative of continued recovery in usage through the year. Additional income from growth in demand partly offset by cost	Q1 2022/23 Q1,Q2 & Outturn
Place Directorate	Domestic Waste & Recycling and Street Cleansing Contract Expenditure  AFM Income  Leisure Centre Management Contracts Fee Income	5,594 (421) (857)	5,945 (125) (578)	296 279 (42) 884	indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.  Greater levels of residual waste generated across Hertfordshire increased the overall costs of disposal incurred by HCC and reduced the total AFM amount shared with collection authorities.  Increase in income compared to prior year indicative of continued recovery in usage through the year. Additional income from growth in demand partly offset by cost	Q1 2022/23 Q1,Q2 & Outturn
Place Directorate  Regulatory Services Directorate	Domestic Waste & Recycling and Street Cleansing Contract Expenditure  AFM Income  Leisure Centre Management Contracts Fee Income  Other budgets with variances under £100k Directorate Total	(421) (857) 404 4,720	5,945 (125) (578) 362 5,604	296 279 (42) 884	indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.  Greater levels of residual waste generated across Hertfordshire increased the overall costs of disposal incurred by HCC and reduced the total AFM amount shared with collection authorities.  Increase in income compared to prior year indicative of continued recovery in usage through the year. Additional income from growth in demand partly offset by cost pressures.  The new Local Plan was subject to significant delays before being adopted in November 2022. A programme of work for the supporting SPDs is now being prepared.  Introduction of masterplanning procedures displaced pre-application income on large schemes. General slowdown in the construction sector as a result of economic uncertainty.  Income receipts at approximately 90% of the level observed prior to the Covid-19 pandemic. Plateau in recovery indicative of one or both of;	Q1 2022/23 Q1,Q2 & Outturn 2022/23 Month 8
	Domestic Waste & Recycling and Street Cleansing Contract Expenditure  AFM Income  Leisure Centre Management Contracts Fee Income  Other budgets with variances under £100k  Directorate Total  Supplementary Planning Documents	(421) (857) 404 4,720	5,945 (125) (578) 362 5,604	296 279 (42) 884 (167)	indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.  Greater levels of residual waste generated across Hertfordshire increased the overall costs of disposal incurred by HCC and reduced the total AFM amount shared with collection authorities.  Increase in income compared to prior year indicative of continued recovery in usage through the year. Additional income from growth in demand partly offset by cost pressures.  The new Local Plan was subject to significant delays before being adopted in November 2022. A programme of work for the supporting SPDs is now being prepared.  Introduction of masterplanning procedures displaced pre-application income on large schemes. General slowdown in the construction sector as a result of economic uncertainty.  Income receipts at approximately 90% of the level observed prior to the Covid-19 pandemic. Plateau in recovery indicative of one or both of; a long-term shift to working from home; the increase in the cost-of-living deterring journeys into town centres for leisure activities and shopping.  Income shortfall attributed to greater levels of	Q1 2022/23 Q1,Q2 & Outturn 2022/23  Month 8 2022/23  Q2 2022/23
	Domestic Waste & Recycling and Street Cleansing Contract Expenditure  AFM Income  Leisure Centre Management Contracts Fee Income Other budgets with variances under £100k Directorate Total  Supplementary Planning Documents  Planning Applications Income	(421) (857) 404 4,720 167	5,945 (125) (578) 362 <b>5,604</b> 0	296 279 (42) 884 (167) 271	indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.  Greater levels of residual waste generated across Hertfordshire increased the overall costs of disposal incurred by HCC and reduced the total AFM amount shared with collection authorities.  Increase in income compared to prior year indicative of continued recovery in usage through the year. Additional income from growth in demand partly offset by cost pressures.  The new Local Plan was subject to significant delays before being adopted in November 2022. A programme of work for the supporting SPDs is now being prepared.  Introduction of masterplanning procedures displaced pre-application income on large schemes. General slowdown in the construction sector as a result of economic uncertainty.  Income receipts at approximately 90% of the level observed prior to the Covid-19 pandemic. Plateau in recovery indicative of one or both of, a long-term shift to working from home; the increase in the cost-of-living deterring journeys into town centres for leisure activities and shopping.	Q1 2022/23  Q1,Q2 & Outturn 2022/23  Month 8 2022/23
	Domestic Waste & Recycling and Street Cleansing Contract Expenditure  AFM Income  Leisure Centre Management Contracts Fee Income Other budgets with variances under £100k Directorate Total  Supplementary Planning Documents  Planning Applications Income  Car Parking Fees Income  Car Parking Season Tickets Income Other budgets with variances under £100k	(421) (857) 404 4,720 (1,006) (1,999) (320) 4,565	(125) (578) 362 5,604 0 (735) (1,761) (183) 4,255	296 279 (42) 884 (167) 271 238 137 (310)	indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.  Greater levels of residual waste generated across Hertfordshire increased the overall costs of disposal incurred by HCC and reduced the total AFM amount shared with collection authorities.  Increase in income compared to prior year indicative of continued recovery in usage through the year. Additional income from growth in demand partly offset by cost pressures.  The new Local Plan was subject to significant delays before being adopted in November 2022. A programme of work for the supporting SPDs is now being prepared.  Introduction of masterplanning procedures displaced pre-application income on large schemes. General slowdown in the construction sector as a result of economic uncertainty.  Income receipts at approximately 90% of the level observed prior to the Covid-19 pandemic.  Plateau in recovery indicative of one or both of; a long-term shift to working from home; the increase in the cost-of-living deterring journeys into town centres for leisure activities and shopping.  Income shortfall attributed to greater levels of home working adopted in response to the pandemic.	Q1 2022/23 Q1,Q2 & Outturn 2022/23  Month 8 2022/23 Q2 2022/23 Q1 2022/23
Regulatory Services Directorate	Domestic Waste & Recycling and Street Cleansing Contract Expenditure  AFM Income  Leisure Centre Management Contracts Fee Income Other budgets with variances under £100k Directorate Total  Supplementary Planning Documents  Planning Applications Income  Car Parking Fees Income  Car Parking Season Tickets Income Other budgets with variances under £100k Directorate Total Directorate Total Directorate Total	(421) (857) 404 4,720 167 (1,006) (1,999) (320) 4,565 1,407	(125) (578) 362 <b>5,604</b> 0 (735) (1,761) (183) 4,255 <b>1,576</b>	296 279 (42) 884 (167) 271 238 137 (310) 169	indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.  Greater levels of residual waste generated across Hertfordshire increased the overall costs of disposal incurred by HCC and reduced the total AFM amount shared with collection authorities.  Increase in income compared to prior year indicative of continued recovery in usage through the year. Additional income from growth in demand partly offset by cost pressures.  The new Local Plan was subject to significant delays before being adopted in November 2022. A programme of work for the supporting SPDs is now being prepared.  Introduction of masterplanning procedures displaced pre-application income on large schemes. General slowdown in the construction sector as a result of economic uncertainty.  Income receipts at approximately 90% of the level observed prior to the Covid-19 pandemic.  Plateau in recovery indicative of one or both of; a long-term shift to working from home; the increase in the cost-of-living deterring journeys into town centres for leisure activities and shopping.  Income shortfall attributed to greater levels of home working adopted in response to the pandemic.	Q1 2022/23 Q1,Q2 & Outturn 2022/23  Month 8 2022/23 Q2 2022/23 Q1 2022/23
	Domestic Waste & Recycling and Street Cleansing Contract Expenditure  AFM Income  Leisure Centre Management Contracts Fee Income Other budgets with variances under £100k Directorate Total  Supplementary Planning Documents  Planning Applications Income  Car Parking Fees Income  Car Parking Season Tickets Income Other budgets with variances under £100k Directorate Total	(421) (857) 404 4,720 (1,006) (1,999) (320) 4,565	(125) (578) 362 5,604 0 (735) (1,761) (183) 4,255	296 279 (42) 884 (167) 271 238 137 (310)	indexation of 3.7%, based on the respective indices at that time. Subsequent increase in inflation indices resulted in actual indexation rate for 22/23 of 9.9%.  Greater levels of residual waste generated across Hertfordshire increased the overall costs of disposal incurred by HCC and reduced the total AFM amount shared with collection authorities.  Increase in income compared to prior year indicative of continued recovery in usage through the year. Additional income from growth in demand partly offset by cost pressures.  The new Local Plan was subject to significant delays before being adopted in November 2022. A programme of work for the supporting SPDs is now being prepared.  Introduction of masterplanning procedures displaced pre-application income on large schemes. General slowdown in the construction sector as a result of economic uncertainty.  Income receipts at approximately 90% of the level observed prior to the Covid-19 pandemic.  Plateau in recovery indicative of one or both of; a long-term shift to working from home; the increase in the cost-of-living deterring journeys into town centres for leisure activities and shopping.  Income shortfall attributed to greater levels of home working adopted in response to the pandemic.	Q1 2022/23 Q1,Q2 & Outturn 2022/23  Month 8 2022/23 Q2 2022/23 Q1 2022/23